



CANDIDATES FOR THE BOARD OF TRUSTEES

Katherine Adams

Senior Vice President & General Counsel, Apple Inc., President & Board Member, Beaverkill Valley Land Trust

Atif Azher

Corporate Partner, Simpson Thacher & Bartlett LLP, Palo Alto, California Office

Patricia Bauman

President, Bauman Foundation
Co-Chair of the Brennan Center for Justice; Chair, NRDC Action Fund

Leonardo DiCaprio

Founder and Co-Chairman of Earth Alliance

John E. Echohawk

Executive Director, Native American Rights Fund

Lisa Hall

Impact Chair, Apollo Global Management

Julia Louis-Dreyfus

Actress, Producer, Activist

Wendy K. Neu

Chairman and CEO, Hugo Neu Corporation; Grassroots community organizer and activist

Tom Soto

Founder and Managing Partner, Diverse Communities Impact Fund

Gerald Torres

Professor of Environmental Justice, Yale School of the Environment, Yale Law School

Margret Trilli

Chief Executive Officer and Chief Investment Officer of ImpactAssets

David F. Welch, Ph.D.

Founder and Chief Innovation Officer, Infinera Corporation

Kathleen A. Welch, Chair

Founder and Principal, Corridor Partners

George M. Woodwell, Ph.D.

NRDC Distinguished Scientist; Founder, Director Emeritus, Woods Hole Research Center

NATURAL RESOURCES DEFENSE COUNCIL, INC. PROXY

The undersigned hereby appoints KATHLEEN A. WELCH and MANISH BAPNA or each or either of them, with full power of substitution, as attorneys and proxies to appear and vote in the name and on behalf of the undersigned on all matters that may properly come before the Annual Meeting of Members of Natural Resources Defense Council, Inc. to be held on Wednesday, December 8, 2021 from 3:00-4:00 pm EST/12:00-1:00pm PST, and at any and all adjournments thereof.

When properly executed, this proxy shall be voted in the manner specified. If no specification is made, it shall be voted FOR the proposal.

Proposal: Election of Trustees

- FOR** all nominees listed below (except as marked to the contrary below)
- WITHHOLD** authority to vote for all nominees listed below

To withhold authority to vote for any nominees, strike a line through the nominee's name.

To serve a two-year term in the Class of 2023: Lisa Hall, Margaret Trilli

To serve a three-year term in the Class of 2024: Katherine Adams, Atif Azher, Patricia Bauman, Leonardo DiCaprio, John E. Echohawk, Julia Louis-Dreyfus, Wendy K. Neu, Tom Soto, Gerald Torres, David F. Welch Ph.D., Kathleen A. Welch, George M. Woodwell

Signature

Date

Please print name

Please print address

Please print and return this proxy by December 8, 2021 to:
NRDC, 40 West 20th Street, New York, NY 10011, Attn: Membership Department
phone: 212-727-4432 • fax: 212-727-1773 • email: membership@nrdc.org