The undersigned hereby appoints ALAN F. HORN and GINA MCCARTHY or each or either of them, with full power of substitution, as attorneys and proxies to appear and vote in the name and on behalf of the undersigned on all matters that may properly come before the Annual Meeting of Members of Natural Resources Defense Council, Inc. to be held on Monday, December 7, 2020 from 3:00-4:00 pm EST/12:00-1:00pm PST, and at any and all adjournments thereof.

When properly executed, this proxy shall be voted in the manner specified. If no specification is made, it shall be voted FOR the proposal.

Proposal: Election of Trustees

☑ FOR all nominees listed below (except as marked to the contrary below)

☐ WITHHOLD authority to vote for all nominees listed below

To withhold authority to vote for any nominees, strike a line through the nominee’s name.

To serve a three-year term in the Class of 2023: Catherine C. Flowers, Nicole E. Lederer, Kelly Chapman Meyer, Mary P. Moran, Peter Morton, Frederica P. Perera, Diana Propper De Callejon, Tom Roush, Frederick A.O. Schwarz Jr., Carlton Waterhouse, Dan Yates

To serve a two-year term in the Class of 2022: Elena V. Rios

Signature                  Date                  Please print name

Please print address